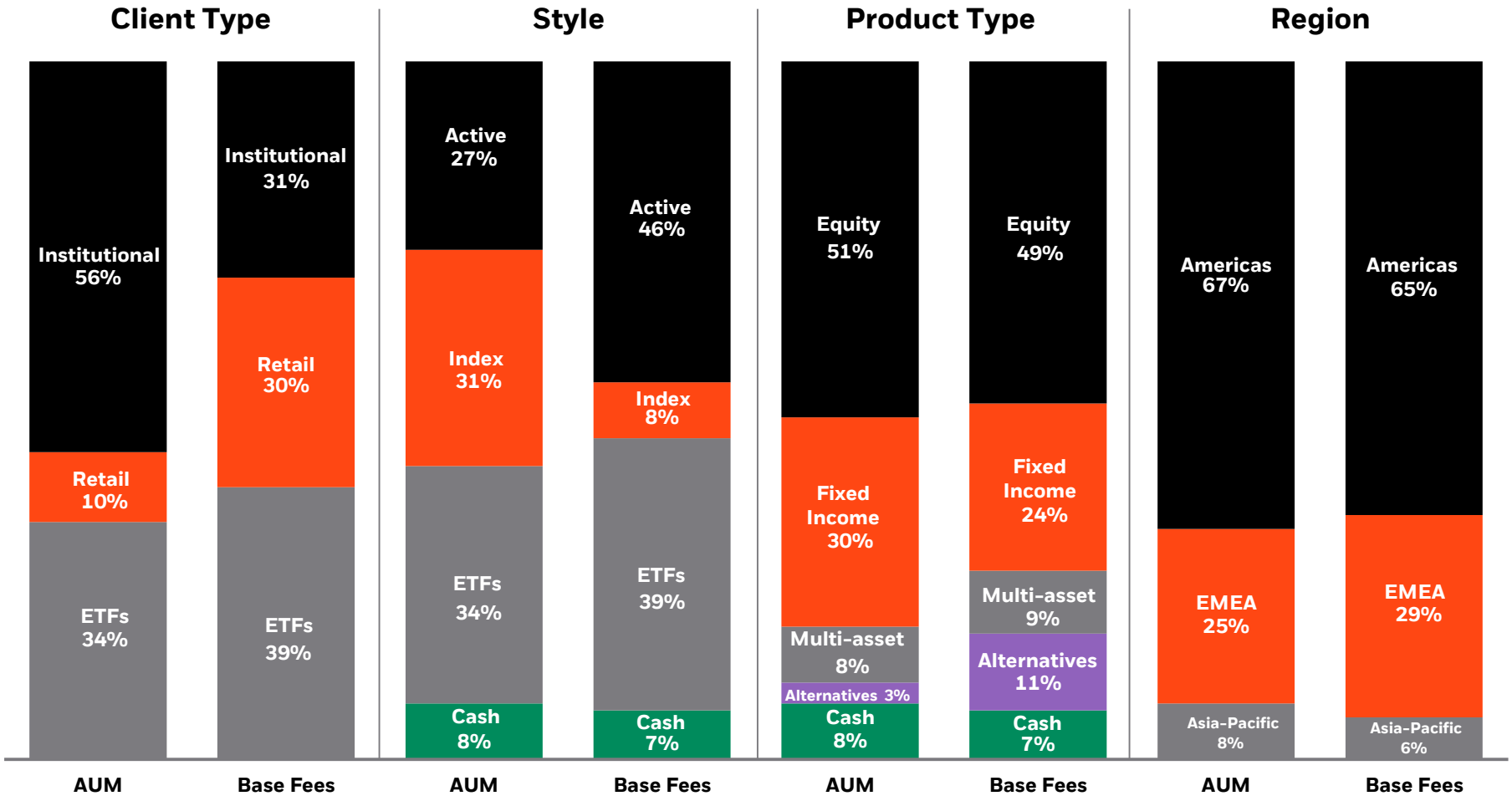
January 13, 2023

BlackRock®

Q4 2022 Earnings
Earnings Release Supplement

A broadly diversified business across clients, products and geographies

Assets Under Management of $8.6 trillion at December 31, 2022
Q4 2022 Base Fees and Securities Lending Revenue of $3.4 billion

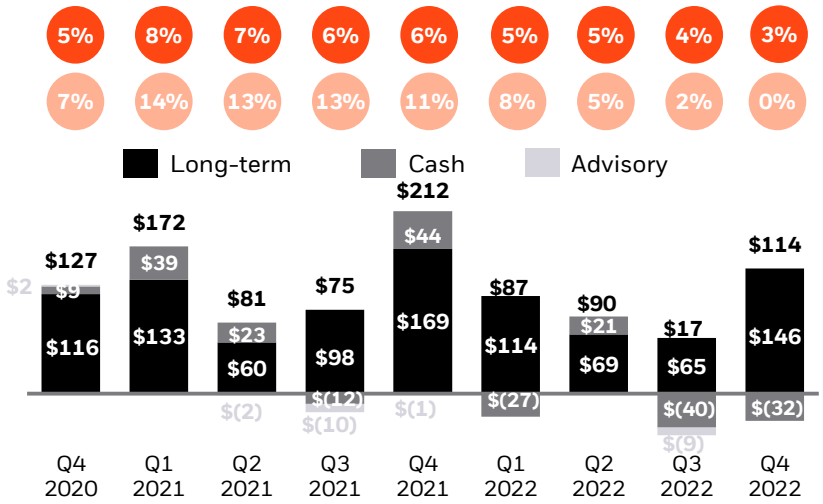


Base fees include investment advisory, administration fees and securities lending revenue. Base Fees and AUM by region data is based on client domicile.

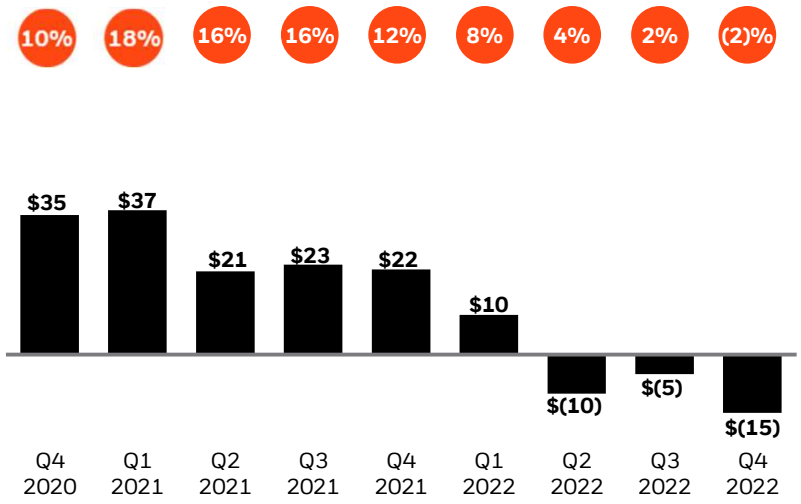
Net flows

($ in billions)

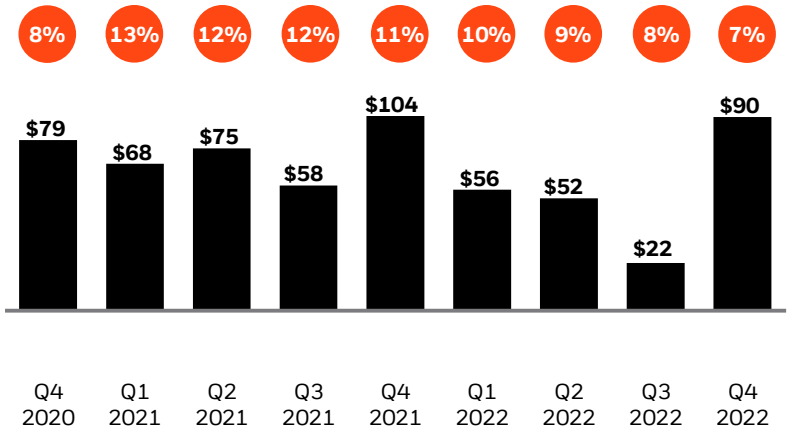
Total BlackRock



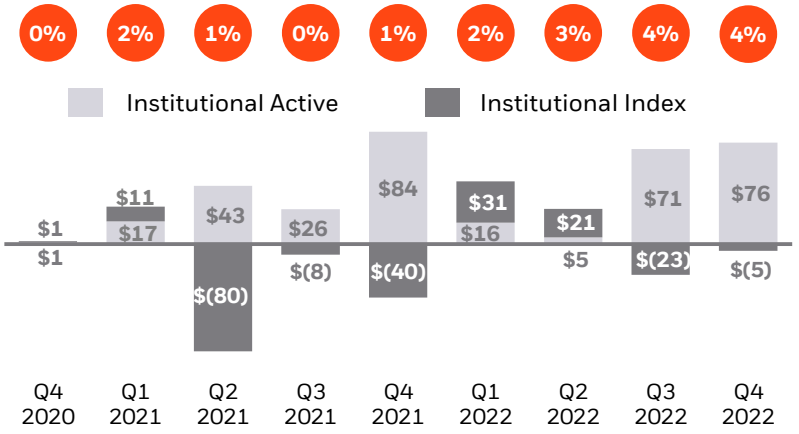
Retail Long-term



ETFs



Institutional Long-term



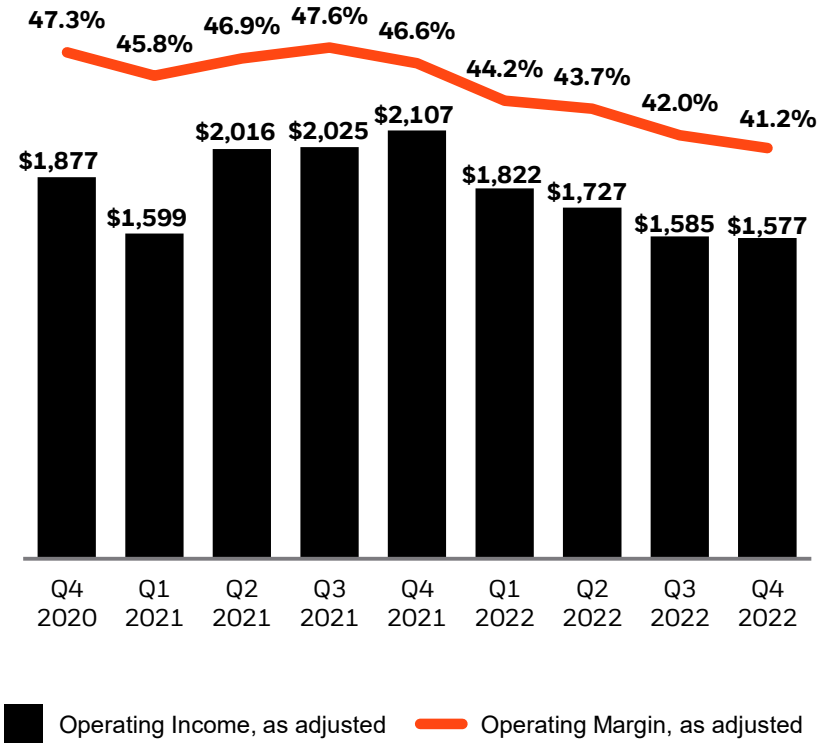
LTM organic asset growth rate (%) **LTM organic base fee growth rate (%)**

LTM organic asset growth rate measures rolling last twelve months net flows over beginning of period assets. LTM organic base fee growth rate is calculated by dividing net new base fees earned on net asset inflows for the LTM period by the base fee run-rate at the beginning of the period.

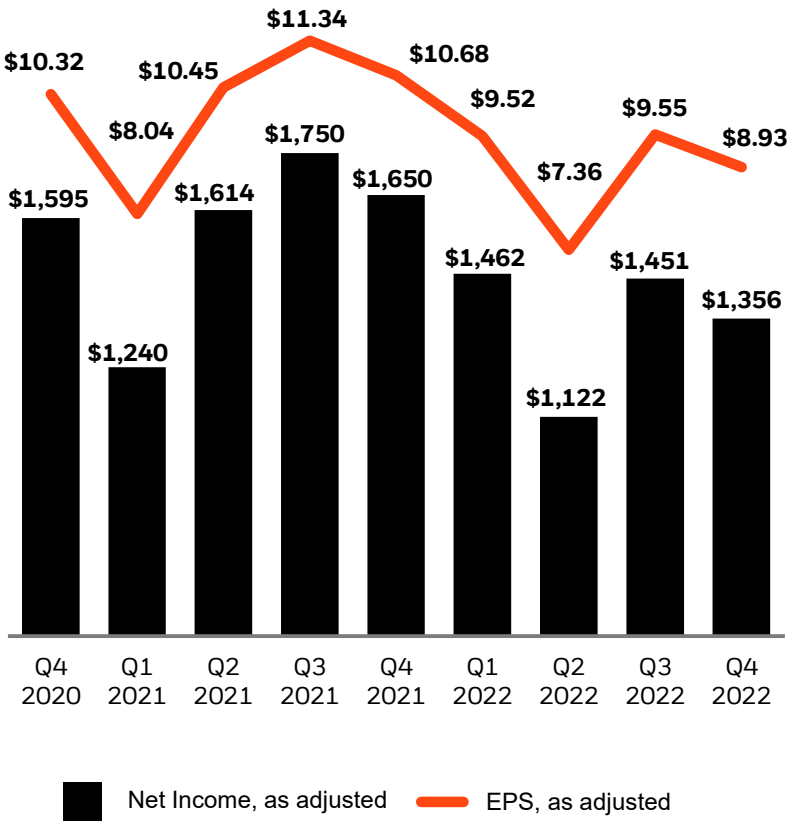
Profitability

($ in millions, except per share data)

Operating Income and Margin, as adjusted



Net Income and EPS, as adjusted

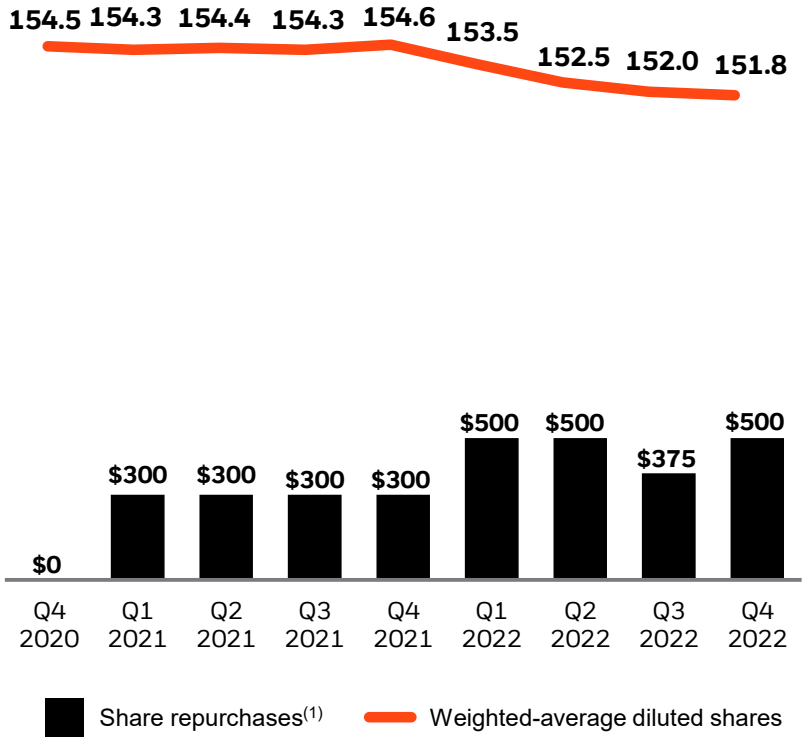


For further information and reconciliations to GAAP, see page 13 of this earnings release supplement, notes (1) and (2) to the condensed consolidated statements of income and supplemental information in the current earnings release as well as previously filed Form 10-Ks, 10-Qs and 8-Ks. Beginning in the first quarter of 2022, BlackRock updated the definitions of operating income, as adjusted, operating margin, as adjusted, and net income attributable to BlackRock, Inc., as adjusted. Such measures have been recast for 2021 and 2020 to reflect the inclusion of such new adjustments. For further information, refer to the Current Report on Form 8-K furnished on April 13, 2022.

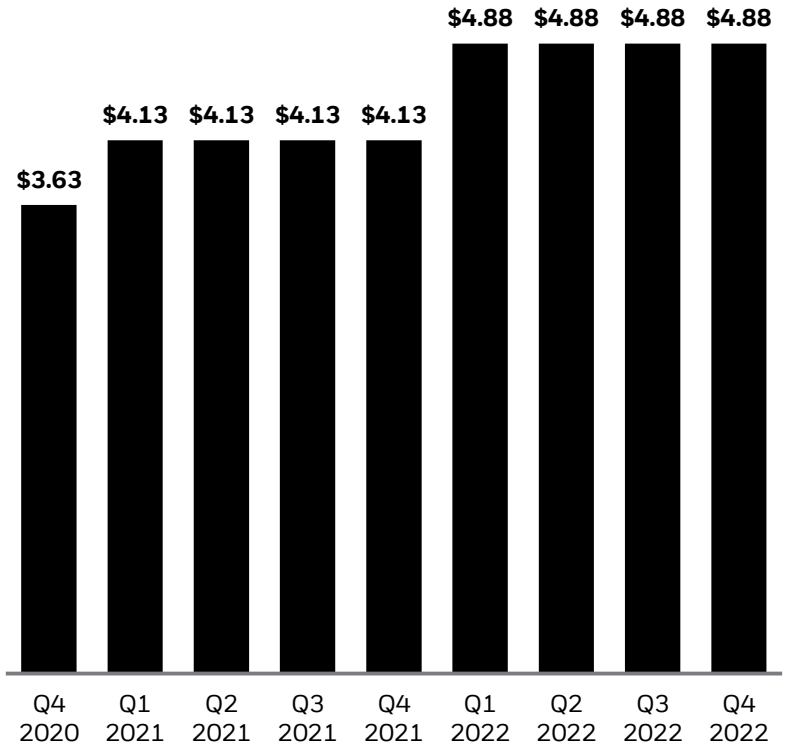
Capital management

(amounts in millions, except per share data)

Share repurchases and weighted-average diluted shares



Dividends per share



(1) Amounts above exclude repurchases of employee tax withholdings related to employee stock transactions.

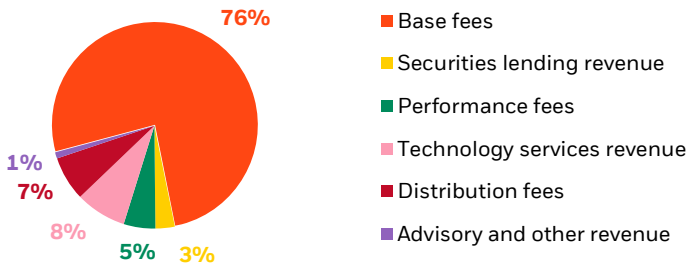
Major market indices and exchange rates

	Spot			% Change 12/31/22 vs.		Average			% Change Q4 2022 vs.	
	12/31/2021	9/30/2022	12/31/2022	9/30/2022	12/31/2021	Q4 2021	Q3 2022	Q4 2022	Q3 2022	Q4 2021
Equity Indices										
Domestic										
S&P 500	4,766	3,586	3,840	7%	(19)%	4,605	3,977	3,855	(3)%	(16)%
Global										
MSCI Barra World Index	3,232	2,379	2,603	9%	(19)%	3,157	2,640	2,578	(2)%	(18)%
MSCI Europe Index	162	130	143	10%	(12)%	157	141	141	-%	(10)%
MSCI AC Asia Pacific Index	193	139	156	12%	(19)%	196	156	148	(5)%	(24)%
MSCI Emerging Markets Index	1,232	876	956	9%	(22)%	1,252	975	919	(6)%	(27)%
S&P Global Natural Resources	4,793	4,487	5,253	17%	10%	4,672	4,763	5,108	7%	9%
BLK Equity Index[1]				8%	(18)%				(2)%	(21)%
Fixed Income Index										
Barclays U.S. Aggregate Bond Index	2,355	2,011	2,049	2%	(13)%	2,353	2,108	2,030	(4)%	(14)%
Foreign Exchange Rates										
GBP to USD	1.35	1.12	1.21	8%	(10)%	1.35	1.18	1.17	(1)%	(13)%
EUR to USD	1.14	0.98	1.07	9%	(6)%	1.14	1.01	1.02	1%	(11)%

Source: Bloomberg

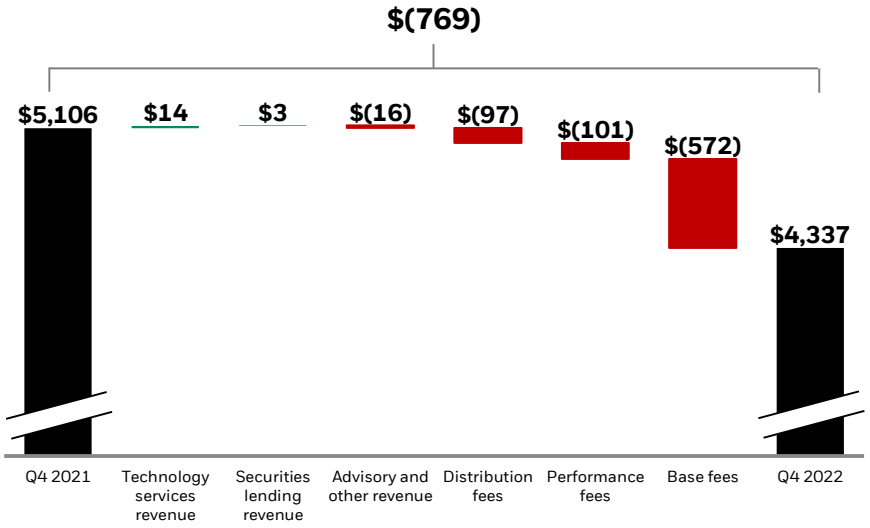
(1) Revenue weighted composite index calculated by BlackRock to approximate the impact of market fluctuations on BlackRock's equity base fees. The index is derived from publicly available market indices that represent applicable AUM benchmarks for each equity portfolio, as selected by BlackRock. The performance information for each equity portfolio used to calculate the index may be substantially different from that shown. Index does not include portfolios that do not have an applicable market index. Index does not reflect BlackRock's investment performance, and is not indicative of past or future results.

Quarterly revenue
($ in millions)

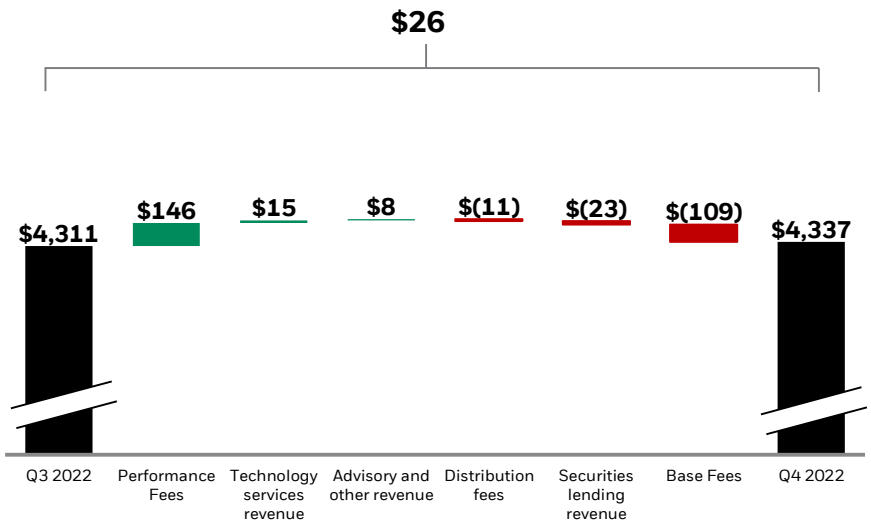


Percentage Change	Year-over-Year	Sequential
Base fees	(15)%	(3)%
Securities lending revenue	2%	(14)%
Performance fees	(31)%	178%
Technology services revenue	4%	4%
Distribution fees	(24)%	(3)%
Advisory and other revenue	(27)%	23%
Total	**(15)%**	**1%**

Q4 2022 compared to Q4 2021

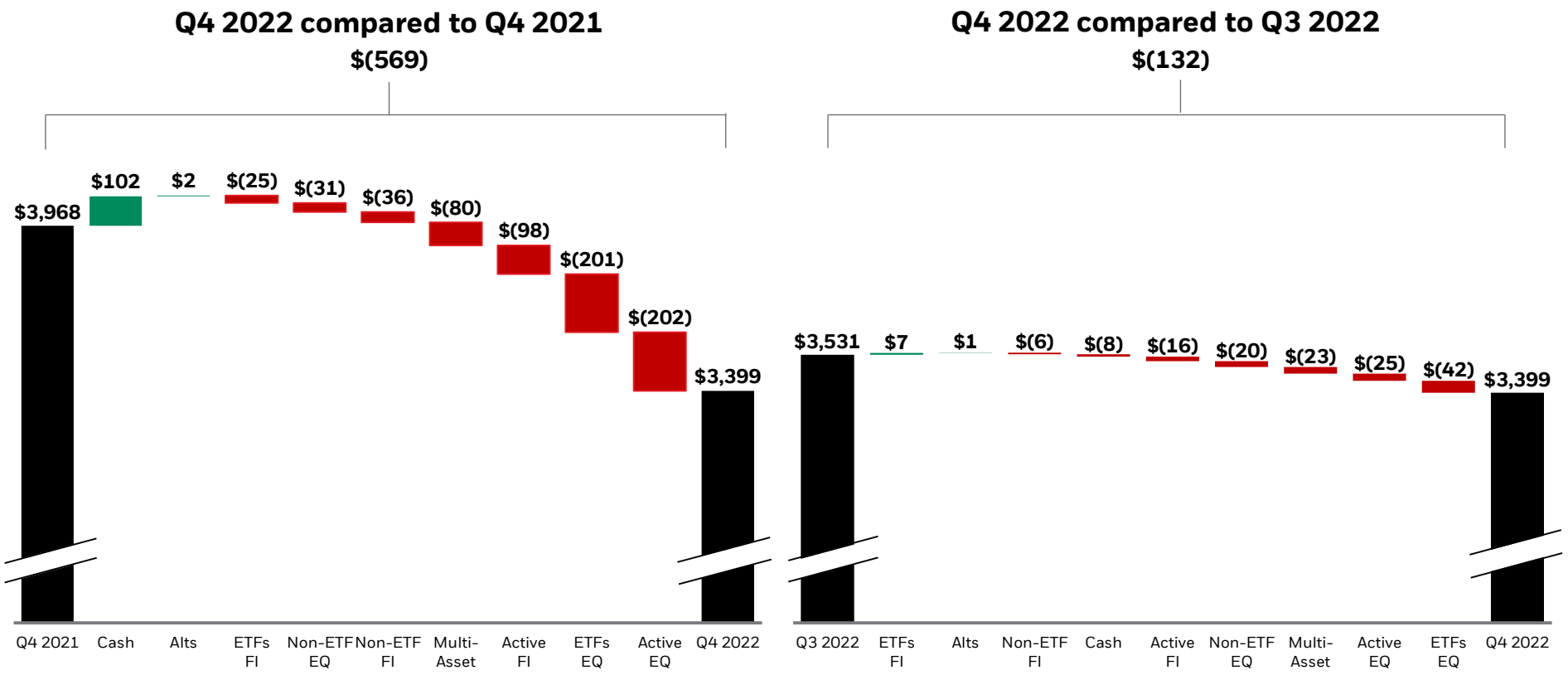


Q4 2022 compared to Q3 2022

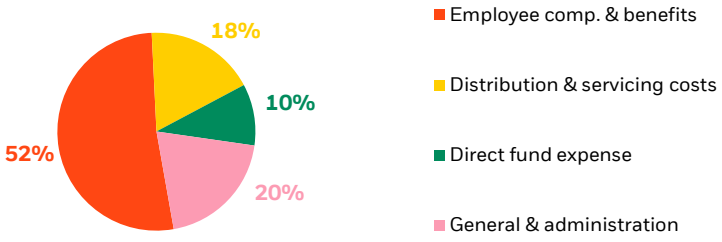


Quarterly investment advisory, administration fees and securities lending revenue

($ in millions)

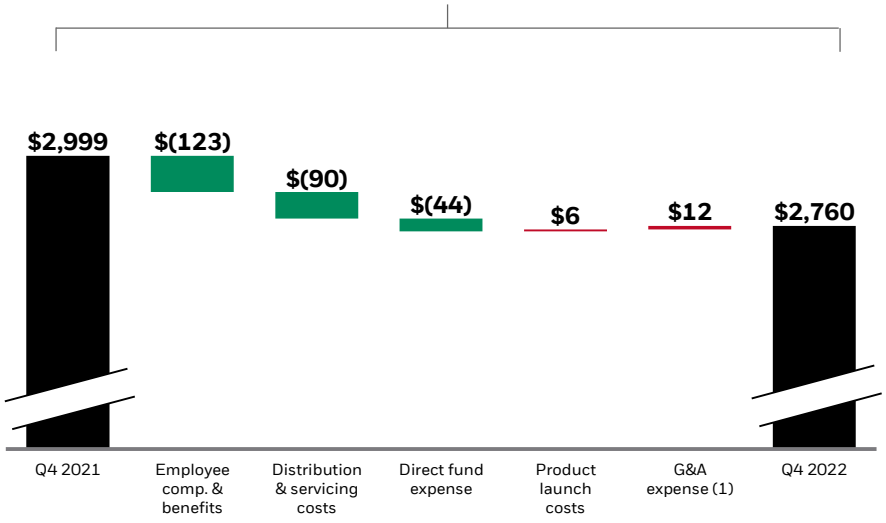


Quarterly expense, as adjusted
($ in millions)

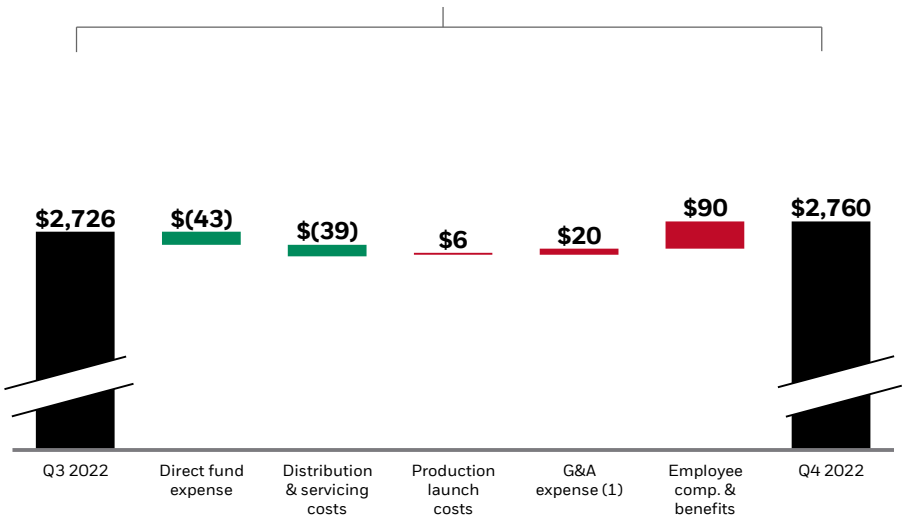


Percentage Change	Year-over-Year	Sequential
Employee comp. & benefits	(8)%	7%
Distribution & servicing costs	(15)%	(7)%
Direct fund expense	(14)%	(14)%
Product launch costs	-	-
General & administration(1)	2%	4%
Total	**(8)%**	**1%**

Q4 2022 compared to Q4 2021



Q4 2022 compared to Q3 2022

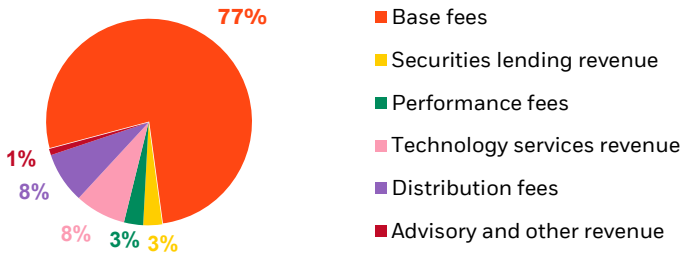


(1) Amounts exclude product launch costs in Q4 2022, which are presented separately.

Q4 2022 expense, as adjusted, excludes a restructuring charge of $91 million. Q4 2022, Q4 2021 and Q3 2022 expense, as adjusted, exclude expenses related to (i) amortization of intangible assets of $37 million, $38 million and $38 million, respectively; (ii) acquisition-related compensation costs of $6 million, $12 million and $5 million, respectively; (iii) contingent consideration fair value adjustments of $1 million, $1 million and $1 million, respectively; and (iv) Lease cost – Hudson Yards of $15 million, $17 million and $15 million, respectively. For further information, see reconciliations to GAAP on page 13 of this earnings release supplement and note (1) to the condensed consolidated statements of income and supplemental information in the current earnings release.

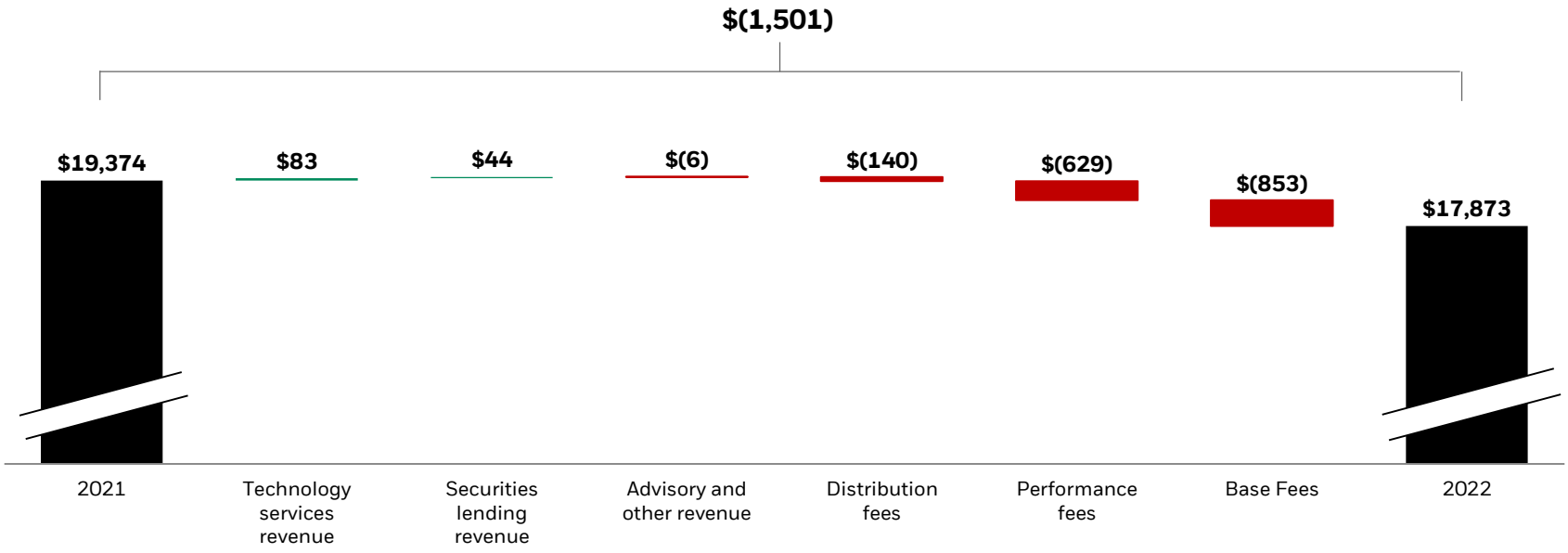
Full year revenue

($ in millions)



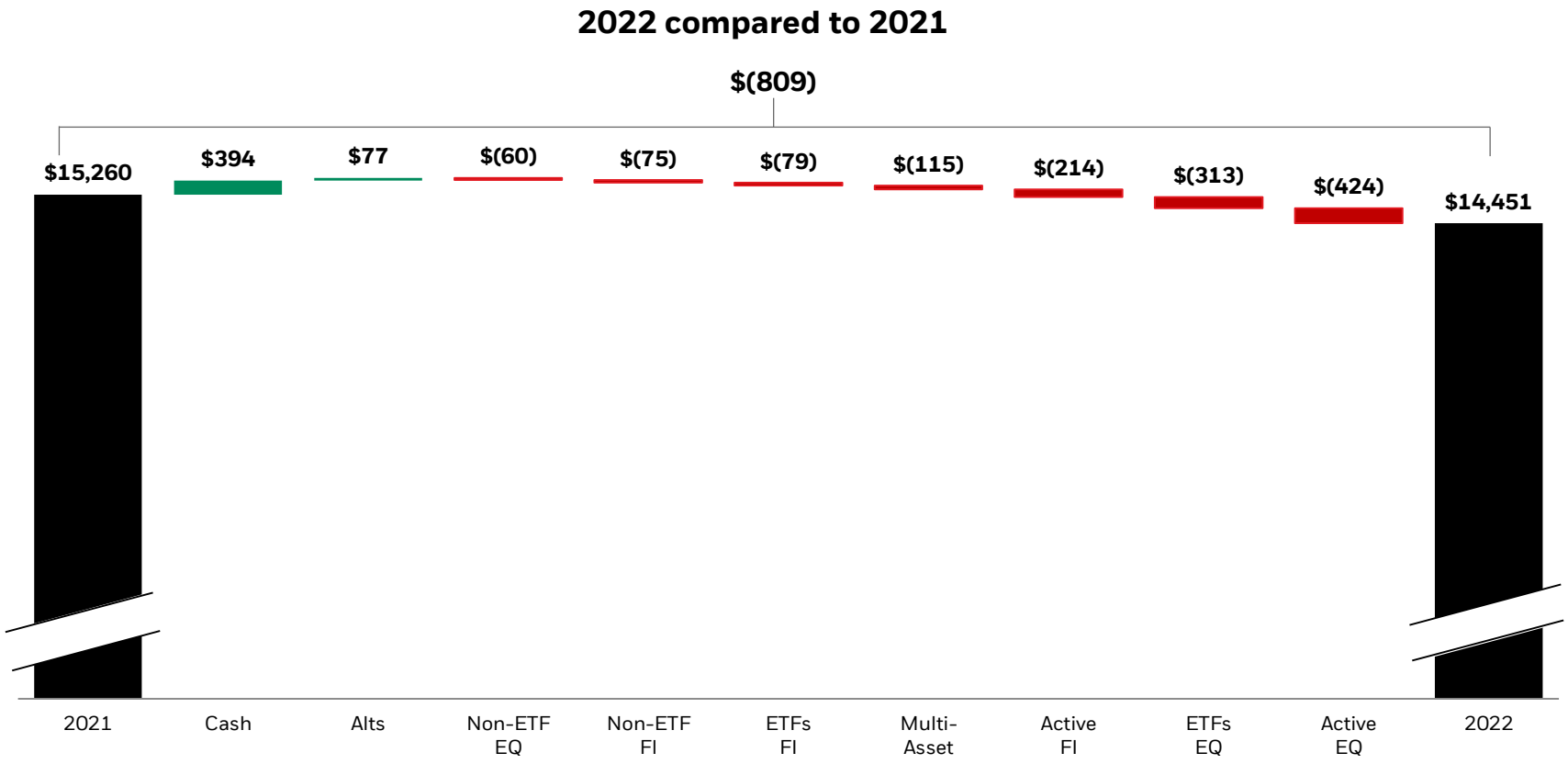
Percentage Change	Year-over-Year
Base fees	(6)%
Securities lending revenue	8%
Performance fees	(55)%
Technology services revenue	6%
Distribution fees	(9)%
Advisory and other revenue	(4)%
Total	**(8)%**

2022 compared to 2021



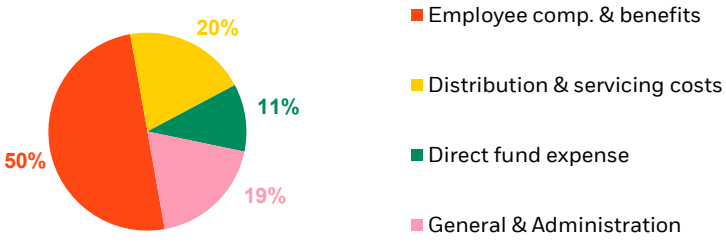
Full year investment advisory, administration fees and securities lending revenue

($ in millions)



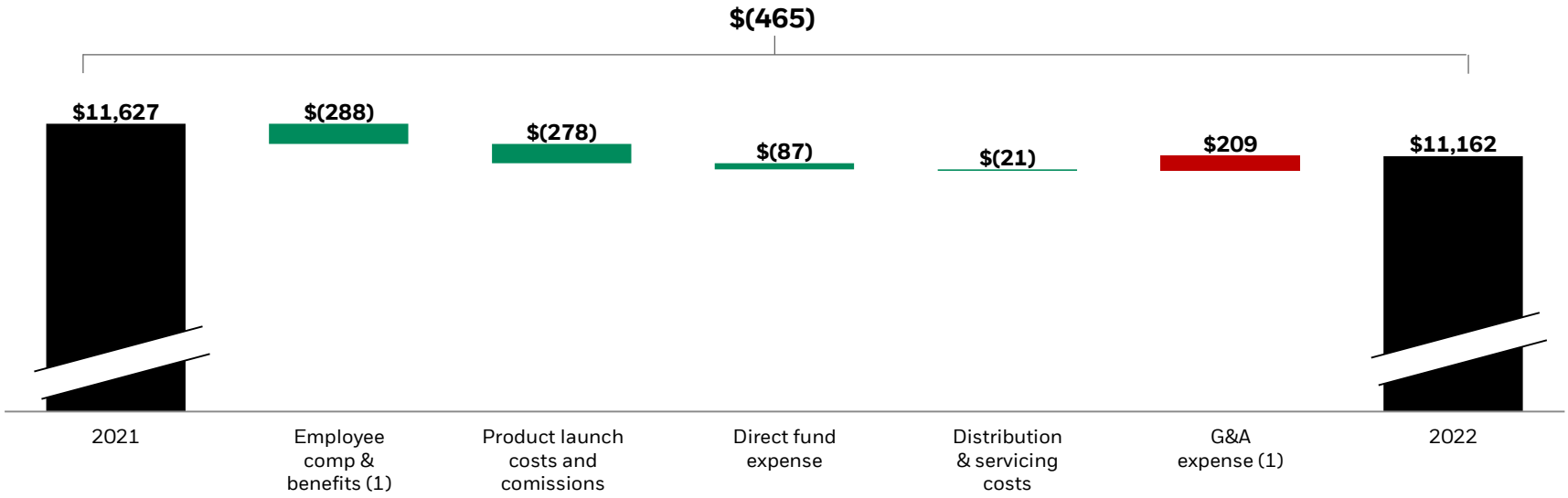
Full year expense, as adjusted

($ in millions)



Percentage Change	Year-over-Year
Employee comp. & benefits[1]	(5)%
Distribution & servicing costs	(1)%
Direct fund expense	(7)%
Product launch costs and commissions	(98)%
General & administration[1]	11%
Total	**(4)%**

2022 compared to 2021



(1) Amounts exclude product launch costs and commissions incurred in 2022 and 2021, which are presented separately above.

2022 expense, as adjusted, excludes a restructuring charge of $91 million. 2022 and 2021 expense, as adjusted, exclude expenses related to (i) amortization of intangible assets of $151 million and $147 million, respectively; (ii) acquisition-related compensation costs of $24 million and $88 million, respectively; (iii) contingent consideration fair value adjustments of $3 million and $34 million, respectively; and (iv) Lease cost – Hudson Yards of $57 million and $28 million, respectively. For further information, see reconciliations to GAAP on page 13 of this earnings release supplement and note (1) to the condensed consolidated statements of income and supplemental information in the current earnings release.

Alternatives client assets

($ in billions, as of December 31, 2022)

	Client Assets	Fee Paying AUM	Non-Fee Paying Commitments
Illiquid alternatives:			
Alternative solutions	$12	$7	$5
Private equity	36	28	8
Opportunistic & credit strategies	29	25	4
Real assets:			
Real estate	29	28	1
Infrastructure	46	30	16
Real assets subtotal	75	58	17
Total illiquid alternatives	**152**	**118**	**34**
Liquid alternatives	**80**	**80**	**-**
Total illiquid and liquid alternatives	**$232**	**$198**	**$34**
Memo:			
Liquid credit	*$86*	*$86*	-
Total illiquid and liquid alternatives and liquid credit	***$318***	***$284***	***$34***

Definitions:

Client Assets: Alternatives assets at BlackRock across AUM and non-fee paying committed capital

Fee Paying AUM: Assets reported in BlackRock's AUM. Includes both invested capital and committed capital that is fee-paying in its commitment stage

Non-Fee Paying Commitments: Uninvested commitments, which are currently non-fee paying and are not included in AUM. These commitments are expected to generate fees and will be counted in AUM and flows as the capital is deployed over time

Liquid Alternatives: Includes hedge funds and hedge fund solutions (funds of funds)

Liquid Credit: Active liquid credit strategies (such as high yield, bank loans, and collateralized loans) managed by BlackRock Alternative Investors and included in fixed income AUM

Reconciliation between GAAP and as adjusted

($ in millions)

	2020	2021				2022			
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Operating Income									
GAAP	$ 1,848	$ 1,545	$ 1,931	$ 1,935	$ 2,039	$ 1,764	$ 1,668	$ 1,526	$ 1,427
Non-GAAP expense adjustments	29	54	85	90	68	58	59	59	150
As Adjusted	$ 1,877	$ 1,599	$ 2,016	$ 2,025	$ 2,107	$ 1,822	$ 1,727	$ 1,585	$ 1,577
Nonoperating Income (Expense)									
GAAP	$ 319	$ 46	$ 270	$ 336	$ 71	$ (138)	$ (347)	$ 165	$ 225
Non-GAAP adjustments	(192)	(74)	(169)	(72)	11	73	114	45	(48)
As Adjusted	$ 127	$ (28)	$ 101	$ 264	$ 82	$ (65)	$ (233)	$ 210	$ 177
Net Income									
GAAP	$ 1,548	$ 1,199	$ 1,378	$ 1,681	$ 1,643	$ 1,436	$ 1,077	$ 1,406	$ 1,259
Non-GAAP adjustments	47	41	236	69	7	26	45	45	97
As Adjusted	$ 1,595	$ 1,240	$ 1,614	$ 1,750	$ 1,650	$ 1,462	$ 1,122	$ 1,451	$ 1,356

Beginning in the first quarter of 2022, BlackRock updated the definitions of operating income, as adjusted, operating margin, as adjusted, and net income attributable to BlackRock, Inc., as adjusted. Such measures have been recast for 2021 and 2020 to reflect the inclusion of such new adjustments. Non-GAAP adjustments include amounts related to (i) a restructuring charge (ii) amortization of intangible assets, (iii) acquisition-related compensation costs, (iv) contingent consideration fair value adjustments, (v) Lease cost – Hudson Yards and (v) noncash income tax matters, as applicable. For further information and reconciliation between GAAP and as adjusted, see notes (1) and (2) in the current earnings release as well as previously filed Form 10-Ks, 10-Qs and 8-Ks.

Important notes

This presentation, and other statements that BlackRock may make, may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act, with respect to BlackRock's future financial or business performance, strategies or expectations. Forward-looking statements are typically identified by words or phrases such as "trend," "potential," "opportunity," "pipeline," "believe," "comfortable," "expect," "anticipate," "current," "intention," "estimate," "position," "assume," "outlook," "continue," "remain," "maintain," "sustain," "seek," "achieve," and similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "may" and similar expressions.

BlackRock cautions that forward-looking statements are subject to numerous assumptions, risks and uncertainties, which change over time. Forward-looking statements speak only as of the date they are made, and BlackRock assumes no duty to and does not undertake to update forward-looking statements. Actual results could differ materially from those anticipated in forward-looking statements and future results could differ materially from historical performance.

BlackRock has previously disclosed risk factors in its Securities and Exchange Commission ("SEC") reports. These risk factors and those identified elsewhere in this earnings release, among others, could cause actual results to differ materially from forward-looking statements or historical performance and include: (1) a pandemic or health crisis, including the COVID-19 pandemic, and its continued impact on financial institutions, the global economy or capital markets, as well as BlackRock's products, clients, vendors and employees, and BlackRock's results of operations, the full extent of which may be unknown; (2) the introduction, withdrawal, success and timing of business initiatives and strategies; (3) changes and volatility in political, economic or industry conditions, the interest rate environment, foreign exchange rates or financial and capital markets, which could result in changes in demand for products or services or in the value of assets under management ("AUM"); (4) the relative and absolute investment performance of BlackRock's investment products; (5) BlackRock's ability to develop new products and services that address client preferences; (6) the impact of increased competition; (7) the impact of future acquisitions or divestitures; (8) BlackRock's ability to integrate acquired businesses successfully; (9) the unfavorable resolution of legal proceedings; (10) the extent and timing of any share repurchases; (11) the impact, extent and timing of technological changes and the adequacy of intellectual property, data, information and cybersecurity protection; (12) attempts to circumvent BlackRock's operational control environment or the potential for human error in connection with BlackRock's operational systems; (13) the impact of legislative and regulatory actions and reforms and regulatory, supervisory or enforcement actions of government agencies relating to BlackRock; (14) changes in law and policy and uncertainty pending any such changes; (15) any failure to effectively manage conflicts of interest; (16) damage to BlackRock's reputation; (17) geopolitical unrest, terrorist activities, civil or international hostilities, including the war between Russia and Ukraine, and natural disasters, which may adversely affect the general economy, domestic and local financial and capital markets, specific industries or BlackRock; (18) climate-related risks to BlackRock's business, products, operations and clients; (19) the ability to attract and retain highly talented professionals; (20) fluctuations in the carrying value of BlackRock's economic investments; (21) the impact of changes to tax legislation, including income, payroll and transaction taxes, and taxation on products or transactions, which could affect the value proposition to clients and, generally, the tax position of the Company; (22) BlackRock's success in negotiating distribution arrangements and maintaining distribution channels for its products; (23) the failure by key third-party providers of BlackRock to fulfill their obligations to the Company; (24) operational, technological and regulatory risks associated with BlackRock's major technology partnerships; (25) any disruption to the operations of third parties whose functions are integral to BlackRock's exchange-traded funds ("ETF") platform; (26) the impact of BlackRock electing to provide support to its products from time to time and any potential liabilities related to securities lending or other indemnification obligations; and (27) the impact of problems at other financial institutions or the failure or negative performance of products at other financial institutions.

This presentation also includes non-GAAP financial measures. You can find our presentations on the most directly comparable GAAP financial measures calculated in accordance with GAAP and our reconciliations on page 13 of this earnings release supplement, our current earnings release dated January 13, 2023, and BlackRock's other periodic reports, which are available on BlackRock's website at www.blackrock.com.